	Revenue	

	2011/12 LATEST ESTIMATE £	2011/12 BUDGET To Dec11	ACTUAL TO To Dec11	VARIANCE	VARIANCE £	TIMING DIFFERENCES	VARIANCE £	ESTIMATED OUTTURN £	
SUPERVISION & MANAGEMENT (GENERAL)									
Employees	638,420	470,829	394,283	-16%	76,546		76,546	561,874	
Premises Related Expenditure	91,390	73,293	74,442	2%	(1,149)		(1,149)	91,390	
Transport Related Expenditure	32,300	24,232	26,972	11%	(2,740)		(2,740)	32,300	
Supplies & Services	139,200	78,651	61,980	-21%	16,671	(12,000)	4,671	134,200	1
Central & Administrative Expenses	672,470	355,922	309,311	-13%	46,611		46,611	672,470	
Gross Expenditure	1,573,780	1,002,927	866,988	-14%	135,939	(12,000)	123,939	1,492,234	
Revenue Income	(27,675)	(11,202)	(25,367)	126%	14,165		14,165	(42,675)	2
Net Expenditure to HRA	1,546,105	991,725	841,621	-15%	150,104	(12,000)	138,104	1,449,559	
SUPERVISION & MANAGEMENT (SPECIAL)									
Employees	677,940	491,729	402,851	-18%	88,878		88,878	589,062	
Premises Related Expenditure	411,358	313,507	250,839	-20%	62,668		62,668	381,358	3
Transport Related Expenditure	15,470	11,622	15,699	35%	(4,077)		(4,077)	15,470	
Supplies & Services	145,540	118,962	82,612	-31%	36,350	(6,000)	30,350	119,540	4
Central & Administrative Expenses	137,570	103,259	93,084	-10%	10,175		10,175	137,570	
Gross Expenditure	1,387,878	1,039,079	845,085	-19%	193,994	(6,000)	187,994	1,243,000	
Revenue Income	(604,328)	(455,639)	(511,632)	12%	55,993		55,993	(674,328)	5
Recharges	(50,480)	(37,865)	(37,860)	0%	(5)		(5)	(50,480)	
Total Income	(654,808)	(493,504)	(549,492)	11%	55,988	0	55,988	(724,808)	
Net Expenditure to HRA	733,070	545,575	295,593	-46%	249,982	(6,000)	243,982	518,192	

Explanations for Variances

•	£000's
Choice Based lettings spend will be later than profiled strategic tenant participation work later than profiled legal fees less than profiled to date miscellaneous	7 5 2 <u>3</u> 17
2 no legal cost recovery yet miscellaneous income lower than budgeted income from NW from staff share not budgeted	(2) (3) <u>19</u> 14
3 - underspend on electricity underspend on gas cleaning materials underspent miscellaneous	9 50 2 <u>2</u> 63
4 - furniture/equipment purchase will not be spent piper alarm system will not be spent equipment maintenance will be later than profiled telephone spend will be later than profiled printing and stationery will not be spent miscellaneous	15 8 6 3 3 1 36
5 - fees and charges higher than anticipated supporting people income higher than budgeted ifeline income higher than budgeted	18 26 <u>12</u> 56

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